Where to Look: Finding Support Susan Mathisen, President SAM

Workshop Goals

- · Responsive vs. Strategic Fundraising
- · Looking beyond the usual suspects
- How to present your collections care project in the changing philanthropic world

Workshop Outline

- · The Basics
 - Where does the money come from?
- How do you find it?
- How much do you ask for?
- · The "Magic List"
- $\,\,{}^{_{\odot}}\,$ There really isn't one, but you know you want it anyway. . .
- · Suggested Funders
- It's Not About Saving Something Any More

Along the way...

- · Brainstorm Session
- Helpful Hints
- Research Tools
- A Word of Warning

Poll

What types of projects are you trying to raise money for?

- Conservation treatment single item
 Conservation treatment several items/collection
- Collection condition assessment
 Collection cataloguing

- Digitization
 Archives cataloguing
 Environmental monitoring equipment
 Storage furniture

- Staff/Interns
 Conservation facility
- Building restoration
 Capacity building

The Basics

Where does the money come from?

- · Individuals
- · Corporations
- · Foundations
- · Government agencies

Where does the money come from?

Corporations

Why do they give?

- To create a positive image in the community
- · To improve their employees' quality of life
- · It's good business practice.

Where does the money come from? Corporations

How they give:

- · Outright or matching gifts
- · Pro-bono equipment or services
- Facilities use
- · In-kind gifts
- · Sponsorship

Where does the money come from? Corporations

Research Tools

- · Giving capability = corporate earnings
- Press releases and SEC filings
- Websites:
 - Edgars, Hoovers, Yahoo Financial, and company websites
- Smaller companies in your community:
- Local Chamber of Commerce
- Community Development Corporations
- Better Business Bureau

Where does the money come from? Corporations

Helpful Hints

- · Think beyond cash.
- Don't forget the little guy.
- · It isn't personal, it's business.
- · Find the right fit.

Where does the money come from? Corporations

Brainstorm Session

- How can you best present your collections care project to pique the interest of a corporation?
- How would you increase the visibility of their contribution?
- How can their contribution help improve the community where their employees work and live?
- \bullet What can/can't you bring to the negotiating table?

Where does the money come from? Foundations

A foundation is a nonprofit itself, with a principal fund managed by trustees or directors, which has been established for the primary purpose of making grants to other nonprofits or those with 501(c)(3) status.

MUST have 501(c)(3) status to qualify.

Where does the money come from? **Foundations**

Types of Grants:

- · Unrestricted
- · Restricted
- · Seed Money/Capacity Building
- · Capital
- Endowment
- · Matching/Challenge

Poll

As you look for funders, what's your biggest issue?

- · Not knowing how to apply, or if the funder will even accept Not knowing where to find institutional or corporate donors

 The ack for

- Not knowing how to present a project that will interest a foundation
 Not knowing how to "fit" a project into a funder's guidelines, when it really isn't a good match
- Not knowing what to say when you speak with a Program Officer

Where does the money come from? **Foundations**

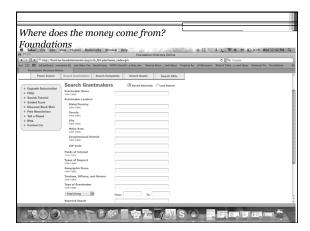
Research tells you:

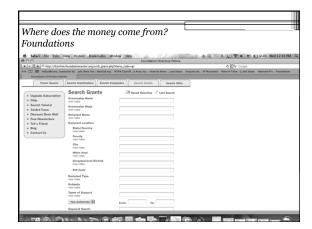
- If your project fits their guidelines.
- · Application requirements and procedures
- · Average grant size
- · Giving history
- · Assets

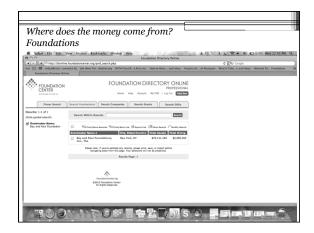
Where does the money come from? **Foundations**

Research Tools

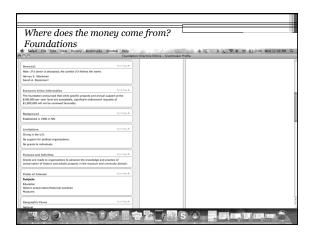
- The Foundation Center's Online Directory
- GuideStar
- Form 990
- Websites
- · Annual reports or donor lists from other organizations
- · Social media and press releases
- · Program officers

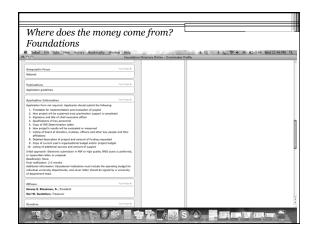


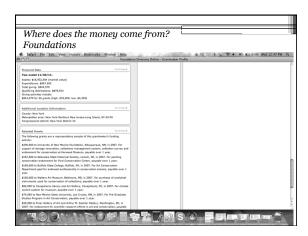


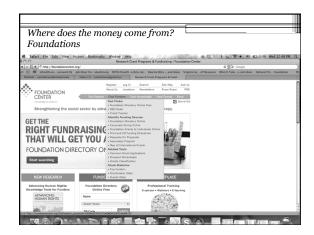












Where does the money come from? Foundations

Helpful Hints: Foundation Speak

- · "Gives only to pre-selected organizations"
- · "Funding (fill in the blank) initiatives only"
- · Geographic focus
- Limitations
- · "Letter of inquiry accepted"

Where does the money come from? Foundations

For these rules, there are exceptions:

- · When there is a mutual board member
- · When the guidelines are changing
- When the nonprofit or the foundation is new to the community
- When the foundation is already supporting your institution and is receptive to requests that do not precisely fit its guidelines

Where does the money come from? Foundations

Helpful Hints

- Make sure your project aligns with the funder's mission, and describe how it does so in your proposal.
- Know the foundation's guidelines before you speak with a Program Officer so you can ask educated questions.
- You can use many of the same techniques to cultivate foundations as you do individuals.
- Keep the Program Officers in the loop.

Where does the money come from? Foundations

A Word of Warning

- · Don't create a project to fit their guidelines.
- Don't approach a foundation when the project doesn't fit their guidelines.
- Don't request grants beyond the foundation's giving capacity

Where does the money come from? Foundations

A Word of Warning: Internet Searches

- · Focus!
- Get away from the computer there's more information beyond the web.
- Don't forget about the people resources all around you.

Where does the money come from? Foundations

Brainstorm Session - Broadening the Search

- What are the collection's contents?
- What is the collection's area of history, artistic style, etc.?
- Who funds the subjects of the materials in your collection?
- If they are interested in the subject, wouldn't they be interested in saving examples of it?

Where does the money come from? Government Agencies

Research Tools

- · Grants.gov
- · National Endowment for the Arts
- · National Endowment for the Humanities
- Institute of Museum and Library Services
- National Historical Publications and Records Commission
- Department of Education
- Department of the Interior/National Park Service

Where does the money come from? Government Agencies

Research Tools: Looking Local

- State Historic Preservation Office/State Parks
- · State Archives or Library
- · State Councils on the Humanities or Arts
- State Department of Education
- · Certified Local Government Grants

And don't forget your local county or town governments!

Where does the money come from? Government Agencies

A Word of Warning

Don't wait until the last minute to register with grants.gov!

Where does the money come from? Government Agencies

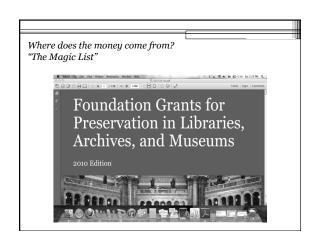
Helpful Hints

- · Follow the guidelines!
- Involve the Program Officer.
- Agency Focus:
- NEH: wants projects that ensure access to collections and bolster the humanities
- IMLS: wants projects that help fulfill the goals of its strategic plan
- NEA: Creative Placemaking

Poll

Have you searched for art conservation funders using the Foundation Directory Online?

- •Yes
- •No



Where does the money come from? Suggested Funders

- · Bay/Paul Foundations
- Tru-Vue Optium Conservation Grant
- · Coby Foundation
- · National Trust for Historic Preservation

Where does the money come from? Suggested Funders

Those that require chapter memberships:

- · The Questers
- Daughters of the American Revolution and other genealogical groups

Re-granting Programs:

- CCAHA Preservation Needs Assessment
- Greater Hudson Heritage Network Conservation Treatment
- Preserve NY Technical Assistance Grants
- · CT Technical Assistance Grants

Where does the money come from? Suggested Funders

Some fund specific collections or have a specific focus:

- •Grammy Foundation
- •Costume Society of America
- •National Film Preservation Foundation
- •Florence Gould Foundation
- •Gladys Krieble Delmas Foundation
- •Council on Library and Information Resources

Where does the money come from? Suggested Funders

Some have a geographic focus:

- · Americana Foundation
- 1772 Foundation
- · Texas Historical Commission
- Pennsylvania Historical and Museum Commission
- · Maryland Historical Trust

Where does the money come from? Suggested Funders

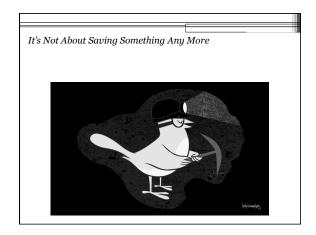
- Institute of Museum and Library Services
 - Museums for America (including Conservation Project Support)
 - National Leadership Grants
 - CAP and MAP
- · National Endowment for the Humanities
- Preservation Assistance Grants for Smaller Institutions
- Sustaining Cultural Heritage Collections
- Humanities Collections and Reference Resources
- · National Endowment for the Arts
- · National Historical Publications & Records Commission

How much do you ask for?

- The request amount will come from your research.
- · Look at the foundation's average grant size.

Helpful Hints

- Don't sell yourself short.
- Don't think asking for less will make the donor say "yes."



It's Not About Saving Something Any More What's the story?

- · Stories get you beyond the hard data.
- Tell the story of one object, not a whole collection.
- · Share, don't tell, stories.
- · Elicit emotional response.

It's Not About Saving Something Any More Your Value and Your Impact

In *Giving Community a Meaningful Voice*, Dr. Candace Tangorra Matelic and her fellow authors state: "to become relevant in our communities, the traditional activities of collecting, preserving, researching, and exhibiting are no longer adequate. Our organizations are now challenged to justify our existence and support in terms of our public service value, or the positive contribution we make to our communities."

It's Not About Saving Something Any More Your Value and Your Impact

Economic Impact:

Direct Benefits:

- · More employment opportunities
- Increased tax revenues
- · More consumer spending

Indirect Benefits:

- · Better quality of life
- · Improved education
- · More attractive to skilled workers and businesses

It's Not About Saving Something Any More Your Value and Your Impact

Audience Engagement

- · Marketing strategy
- · Deepens existing relationships.
- · Expands reach.
- · Internally-focused
- Outreach is an example of audience engagement.

Doug Borwick, Engaging Matters www.artsjournal.com/engage It's Not About Saving Something Any More Your Value and Your Impact

Community Engagement

- · Mission strategy
- Relationship-centric
- The activities grow out of or are in response to the relationship.
- Results in expanded reach *and* healthier, more vibrant communities.
- · Long-term effort

It's Not About Saving Something Any More Evaluation

"What have we done to reach our goals?" has been replaced with "What has changed as a result of our work?"

What are the audiences' improvements in:

- •Skills
- •Behavior
- ${\color{red} \bullet} Knowledge$
- •Attitudes